

# 2014 National Survey on ICD-10 Readiness sponsored by Edifecs



## 2014 National Survey on ICD-10 Readiness

eHealth Initiative and AHIMA, hosted an industry wide survey on ICD-10 readiness in June 2014. The survey, sponsored by Edifecs, assessed the anticipated impact of ICD-10, focusing on:

- Readiness for testing and implementation
- Financial, operational and clinical impact of ICD-10
- Strategic implications of an expanded code set

Health networks, clinics and physician practices all provided input into the survey instrument. Of the 430 responses, 32% were from those with management and supervisor roles, 24% were directors and 16% were executives, while clinicians and other titles made up the remaining percentage.

#### While the survey results below will provide you with the details, the key findings were:

- Almost half of the responding organizations have begun testing, some organizations plan to forgo testing, and most don't have a good sense of how ready their partners are
- There is widespread concern about the impact of ICD-10 on systems, workflow, productivity, and revenue
- Respondents are optimistic that increased specificity is expected to improve research, population health management, quality and performance measurement and claim accuracy

The extension to October 2015 provides an opportunity for additional training and improving clinical documentation integrity.





| 1. What is your primary work                | setting?            |                   |
|---|---------------------|-------------------|
|   | Response<br>Percent | Response<br>Count |
| Accountable Care Organization (ACO)         | 0.9%                | 4                 |
| Acute Care Hospital                         | 30.0%               | 134               |
| Ambulatory Surgery Center                   | 0.7%                | 3                 |
| Behavioral / Mental Health Clinic           | 1.6%                | 7                 |
| Clinic / Physician Practice                 | 24.7%               | 110               |
| Consulting Firm                             | 8.3%                | 37                |
| Federally Qualified Health Center<br>(FQHC) | 1.6%                | 7                 |
| Health Information Exchange (HIE)           | 0.0%                | 0                 |
| Home Health / Hospice                       | 0.5%                | 2                 |
| Integrated Healthcare Delivery<br>System    | 7.2%                | 32                |
| Lab/Pharmacy                                | 0.0%                | 0                 |
| Long-term Care Facility                     | 5.8%                | 26                |
| Payer                                       | 1.6%                | 7                 |
| Regional Extension Center (REC)             | 0.2%                | 1                 |
| University                                  | 1.8%                | 8                 |
| Vendor                                      | 4.7%                | 21                |
| Worker's compensation                       | 0.2%                | 1                 |
| Other (please specify)                      | 10.3%               | 46                |
|   | answered question   | 446               |
|   | skipped question    | 8                 |





#### 2. Please estimate the size of your organization. Response Response Percent Count 1-50 beds 24.9% 41 51-200 beds 25.5% 42 201-500 beds 24.9% 41 More than 500 beds 24.9% 41 answered question 165 skipped question 289

| 3. Please estimate the size o | your practice. |                     |                   |
|-------------------------------|----------------|---------------------|-------------------|
|                               |                | Response<br>Percent | Response<br>Count |
| 1-4 physicians                |                | 58.2%               | 64                |
| 5-10 physicians               |                | 20.9%               | 23                |
| 11 -30 physicians             |                | 7.3%                | 8                 |
| More than 30 physicians       |                | 13.6%               | 15                |
|                               |                | answered question   | 110               |
|                               |                | skipped question    | 344               |





| 4. What is your job level?                     |                     |                   |
|--|---------------------|-------------------|
|  | Response<br>Percent | Response<br>Count |
| Analyst / Coordinator                          | 2.2%                | 10                |
| Clerical / Administrative Support              | 0.5%                | 2                 |
| Clinician (MD, RN, etc.)                       | 9.6%                | 43                |
| Coder  | 1.8%                | 8                 |
| Compliance Officer                             | 1.8%                | 8                 |
| Consultant                                     | 3.8%                | 17                |
| Director (HIM, IT, Privacy,<br>Security, etc.) | 24.1%               | 108               |
| Educator                                       | 1.1%                | 5                 |
| Executive / President / Vice<br>President      | 15.6%               | 70                |
| Manager / Supervisor                           | 31.9%               | 143               |
| Transcriptionist/CDI                           | 0.0%                | 0                 |
| Other (please specify)                         | 7.6%                | 34                |
|  | answered question   | 448               |
|  | skipped question    | 6                 |



## 5. Please indicate the earliest possible month by which your organization would be ready to conduct end -to-end testing if given the opportunity.

|                                 | Response<br>Percent | Response<br>Count |
|---------------------------------|---------------------|-------------------|
| Third quarter of 2014           | 26.3%               | 115               |
| Fourth quarter of 2014          | 14.6%               | 64                |
| First quarter of 2015           | 12.1%               | 53                |
| Second quarter of 2015          | 9.4%                | 41                |
| Third quarter of 2015           | 2.7%                | 12                |
| No plans for end-to-end testing | 10.5%               | 44                |
| N/A                             | 8.2%                | 36                |
| Don't know                      | 16.7%               | 73                |
|                                 | answered question   | 438               |
|                                 | skipped question    | 16                |
|                                 |                     |                   |

#### 6. Why is your organization not planning on performing end-to end testing? Response Response Percent Count 5 Testing costs too much 11.9% We don't know how to perform 35.7% 15 testing We don't need to perform testing 16.7% Our business partners will not 4.8% 2 perform testing with us Other (please specify) 31.0% 13 answered question 42 skipped question 412





## 7. When have the following business partners indicated that they will be ready to conduct testing?

|                                 | 3rd<br>quarter<br>of 2014 | 4th<br>quarter<br>of 2014 | 1st half<br>of 2015 | 2nd half<br>of 2015 | Unknown        | N/A            | Rating<br>Count |
|---------------------------------|---------------------------|---------------------------|---------------------|---------------------|----------------|----------------|-----------------|
| Acute care hospital             | 14.7% (53)                | 8.6% (31)                 | 7.5% (27)           | 2.5% (9)            | 43.8%<br>(158) | 23.0%<br>(83)  | 361             |
| Behavioral/mental health clinic | 4.1% (14)                 | 2.7% (9)                  | 4.1% (14)           | 1.5% (5)            | 45.7%<br>(155) | 41.9%<br>(142) | 339             |
| Clearinghouse                   | 25.3% (89)                | 9.7% (34)                 | 4.0% (14)           | 2.3% (8)            | 39.2%<br>(138) | 19.6%<br>(69)  | 352             |
| HIE organization                | 6.9% (23)                 | 5.7% (19)                 | 3.0% (10)           | 1.5% (5)            | 52.4%<br>(176) | 30.7%<br>(103) | 336             |
| Health plan                     | 13.5% (46)                | 10.2% (35)                | 4.7% (16)           | 3.2% (11)           | 48.5%<br>(166) | 19.9%<br>(68)  | 342             |
| Labs                            | 9.4% (32)                 | 7.9% (27)                 | 4.7% (16)           | 2.3% (8)            | 53.5%<br>(183) | 22.2%<br>(76)  | 342             |
| Pharmacies                      | 7.7% (26)                 | 5.6% (19)                 | 3.9% (13)           | 2.4% (8)            | 56.1%<br>(189) | 24.3%<br>(82)  | 337             |
| Physician clinics and practices | 10.4% (36)                | 8.1% (28)                 | 9.8% (34)           | 3.8% (13)           | 49.6%<br>(172) | 18.4%<br>(64)  | 347             |
| Vendor                          | 23.9% (85)                | 8.7% (31)                 | 7.9% (28)           | 2.5% (9)            | 41.3%<br>(147) | 15.7%<br>(56)  | 356             |
|                                 |                           |                           |                     |                     | answered       | 384            |                 |
| skipped question                |                           |                           |                     |                     |                |                | 70              |
|                                 |                           |                           |                     |                     |                |                |                 |





## 8. Is your organization concerned about utilizing ICD -10 codes with any of the following health information technology components by October 1, 2015?

|  | Yes         | No          | Unknown    | N/A               | Rating<br>Count |
|--|-------------|-------------|------------|-------------------|-----------------|
| Accounting and billing system            | 41.7% (159) | 42.0% (160) | 10.5% (40) | 5.8% (22)         | 381             |
| Analytic software                        | 35.5% (134) | 38.6% (146) | 18.3% (69) | 7.7% (29)         | 378             |
| Computerized provider order entry (CPOE) | 29.8% (112) | 45.2% (170) | 15.2% (57) | 9.8% (37)         | 376             |
| Decision support systems                 | 28.5% (107) | 42.1% (158) | 20.3% (76) | 9.1% (34)         | 375             |
| Electronic Health Record (EHR) system    | 36.9% (141) | 44.5% (170) | 9.2% (35)  | 9.4% (36)         | 382             |
| ePrescribing                             | 25.5% (95)  | 42.5% (158) | 17.2% (64) | 14.8% (55)        | 372             |
| Health information exchange (HIE)        | 31.4% (116) | 34.3% (127) | 22.2% (82) | 12.2% (45)        | 370             |
| Registries                               | 29.5% (110) | 32.7% (122) | 23.1% (86) | 14.8% (55)        | 373             |
|  |             |             |            | answered question | 387             |
|  |             |             |            | skipped question  | 67              |





## 9. How will revenue be affected by the use of ICD -10 data during the first year of compliance between 2015 -2016?

|   | Response<br>Percent | Response<br>Count |
|---|---------------------|-------------------|
| Revenue will increase as a result of ICD-10                   | 5.7%                | 20                |
| Revenue will not be affected by ICD-10 (revenue neutral)      | 13.9%               | 49                |
| Revenue will decrease as a result of ICD -10                  | 34.9%               | 123               |
| My organization has not conducted a revenue impact assessment | 27.6%               | 97                |
| l don't know  | 17.9%               | 63                |
|   | answered question   | 352               |
|   | skipped question    | 102               |





## 10. How is your organization planning to leverage the increased specificity of ICD-10 coded data? (check all that apply)

|   |               | onse<br>cent | Response<br>Count |
|---|---------------|--------------|-------------------|
| Claims processing and billing               |               | 63.1%        | 219               |
| Clinical or translational research          |               | 21.6%        | 75                |
| Detection of fraud and abuse                |               | 11.2%        | 39                |
| Outcome measurement                         |               | 41.2%        | 143               |
| Performance measurement                     |               | 51.6%        | 179               |
| Population/public health<br>management      |               | 21.0%        | 73                |
| Quality improvement                         |               | 63.1%        | 219               |
| Renegotiation of reimbursement contracts    |               | 23.1%        | 80                |
| Resource allocation (e.g. financial, human) |               | 25.7%        | 89                |
| Other (please specify)                      |               | 12.1%        | 42                |
|   | answered ques | stion        | 347               |
|   | skipped ques  | stion        | 107               |





## 11. Please indicate the ease with which your organization anticipates performing the following activities once ICD -10 compliance begins.

|  | Easier                 | Neither<br>easier or<br>harder | Harder                 | Unknown        | N/A           | Rating<br>Average | Rating<br>Count |
|--|------------------------|--------------------------------|------------------------|----------------|---------------|-------------------|-----------------|
| Adjudicate reimbursement claims (including historical analysis of ICD-9 codes) | 5.7% (20)              | 23.8%<br>(84)                  | 40.8%<br>(144)         | 22.4%<br>(79)  | 7.4% (26)     | 2.86              | 353             |
| Analyze and report measures on performance, quality, and safety                | 19.7%<br>(69)          | 29.7%<br>(104)                 | 24.9%<br>(87)          | 20.3%<br>(71)  | 5.4% (19)     | 2.48              | 350             |
| Collect and exchange health information  | 16.1%<br>( <b>56</b> ) | 36.7%<br>(128)                 | 19.2%<br>(67)          | 21.2%<br>(74)  | 6.9% (24)     | 2.49              | 349             |
| Conduct clinical, health services, or translational research                   | 17.1%<br>(59)          | 28.7%<br>(99)                  | 14.5%<br>( <b>50</b> ) | 24.6%<br>(85)  | 15.1%<br>(52) | 2.55              | 345             |
| Document patient encounters  | 12.3%<br>(43)          | 27.1%<br>(95)                  | 42.2%<br>(148)         | 12.0%<br>(42)  | 6.6% (23)     | 2.58              | 351             |
| Code patient encounters  | 10.8%<br>(38)          | 14.2%<br>(50)                  | 58.8%<br>(207)         | 10.5%<br>(37)  | 5.7% (20)     | 2.73              | 352             |
| Manage population health   | 17.3%<br>(60)          | 30.1%<br>(104)                 | 10.7%<br>(37)          | 29.8%<br>(103) | 12.1%<br>(42) | 2.60              | 346             |
| Manage risk  | 14.0%<br>(49)          | 31.0%<br>(108)                 | 16.6%<br>(58)          | 29.2%<br>(102) | 9.2% (32)     | 2.67              | 349             |
| Negotiate contracts between health plans and providers                         | 11.2%<br>(39)          | 27.2%<br>(95)                  | 20.3%<br>(71)          | 30.4%<br>(106) | 10.9%<br>(38) | 2.78              | 349             |
|  |                        |                                |                        |                | answered      | question          | 354             |
|  |                        |                                |                        |                | skipped       | question          | 100             |

#### eHealth Initiative & AHIMA 2014 Survey on ICD -10



## 12. Please indicate how the following will be impacted by the expanded ICD -10 codeset at your organization.

|                              | Worsen         | Neither<br>worsen<br>or<br>improve | Improve        | Unknown        | N/A       | Rating<br>Average | Rating<br>Count |
|------------------------------|----------------|------------------------------------|----------------|----------------|-----------|-------------------|-----------------|
| Accuracy of claims           | 19.2%<br>(68)  | 18.1%<br>(64)                      | 40.7%<br>(144) | 16.4%<br>(58)  | 5.7% (20) | 2.57              | 354             |
| Efficiency of reimbursement  | 29.5%<br>(104) | 19.6%<br>(69)                      | 21.5%<br>(76)  | 23.2%<br>(82)  | 6.2% (22) | 2.41              | 353             |
| Patient safety               | 5.6% (21)      | 36.5%<br>(129)                     | 26.6%<br>(94)  | 22.4%<br>(79)  | 8.5% (30) | 2.72              | 353             |
| Payer-provider collaboration | 20.2%<br>(71)  | 25.6%<br>(90)                      | 16.8%<br>(59)  | 31.8%<br>(112) | 5.7% (20) | 2.64              | 352             |
| Quality of care              | 6.3% (22)      | 35.6%<br>(124)                     | 28.7%<br>(100) | 22.4%<br>(78)  | 6.9% (24) | 2.72              | 348             |
|                              |                |                                    |                |                | answered  | question          | 354             |
|                              |                |                                    |                |                | skipped   | question          | 100             |



#### 13. Please rate the impact of the following challenges to ICD -10 implementation.

|                                    | Not<br>significant | Somewhat significant | Very           | Unknown       | N/A          | Rating   | Rating |
|------------------------------------|--------------------|----------------------|----------------|---------------|--------------|----------|--------|
|                                    | at all             | significant          | significant    |               |              | Average  | Count  |
| Change management                  | 11.0% (37)         | 24.2% (81)           | 47.8%<br>(160) | 13.7%<br>(46) | 3.3%<br>(11) | 2.66     | 355    |
| Claims processing                  | 3.5% (12)          | 24.8% (84)           | 57.8%<br>(196) | 9.4%<br>(32)  | 4.4%<br>(15) | 2.77     | 339    |
| Clinical workflow and productivity | 5.6% (19)          | 25.9% (88)           | 56.5%<br>(192) | 8.8%<br>(30)  | 3.2%<br>(11) | 2.71     | 340    |
| Competing HIT priorities           | 7.2% (24)          | 27.9% (93)           | 43.2%<br>(144) | 17.1%<br>(57) | 4.5%<br>(15) | 2.74     | 333    |
| Cost of software upgrade           | 12.1% (41)         | 25.3% (86)           | 43.5%<br>(148) | 13.8%<br>(47) | 5.3%<br>(18) | 2.62     | 340    |
| Lack of funding                    | 12.4% (42)         | 26.9% (91)           | 37.9%<br>(128) | 16.3%<br>(55) | 6.5%<br>(22) | 2.62     | 338    |
| Lack of staff                      | 10.1% (34)         | 26.7% (90)           | 49.0%<br>(165) | 11.6%<br>(39) | 2.7%<br>(9)  | 2.64     | 337    |
| Lack of testing                    | 12.2% (41)         | 29.2% (98)           | 41.4%<br>(139) | 13.7%<br>(46) | 3.6%<br>(12) | 2.59     | 336    |
| Lack of appropriate training       | 18.0% (61)         | 30.1% (102)          | 42.2%<br>(143) | 7.4%<br>(25)  | 2.4%<br>(8)  | 2.40     | 339    |
| System/software migration          | 8.9% (30)          | 32.8% (111)          | 40.2%<br>(136) | 13.6%<br>(46) | 4.4%<br>(15) | 2.61     | 338    |
| Timeline/deadline                  | 13.7% (46)         | 35.3% (119)          | 38.0%<br>(128) | 11.0%<br>(37) | 2.1%<br>(7)  | 2.47     | 337    |
| Vendor/partner readiness           | 8.9% (30)          | 24.9% (84)           | 47.0%<br>(159) | 15.4%<br>(52) | 3.9%<br>(13) | 2.72     | 338    |
|                                    |                    |                      |                |               | answered     | question | 343    |
|                                    |                    |                      |                |               | skipped      | question | 111    |





## 14. How do you expect your organization to mitigate potential challenges to staffing such as coder productivity? (check all that apply)

|   | Response<br>Percent | Response<br>Count |
|---|---------------------|-------------------|
| Contract with outsourced coding companies                           | 32.7%               | 112               |
| Hire more coders  | 31.5%               | 108               |
| Purchase computer assisted coding (CAC) technology or similar tools | 32.4%               | 111               |
| Autocode from EHR templates direct to billing                       | 19.0%               | 65                |
| Additional training and practice                                    | 70.0%               | 240               |
| None of the above   | 8.5%                | 29                |
| Don't know  | 11.1%               | 38                |
|   | answered question   | 343               |
|   | skipped question    | 111               |
|   |                     |                   |





#### 15. How will your organization utilize the extension until October 1, 2015? (check all that apply)

